



TxRC Charter

Section 1: Introduction

The Texas Radio Coalition ("TxRC" or "coalition") is committed to cooperatively addressing the challenge of communication interoperability among emergency first responders across the state. This document describes the purpose, authority, outcomes, scope, operating principles, membership, and management by which the TxRC will achieve success.

Section 2: Purpose

The Texas Radio Coalition is a voluntary association of Federal, State, local, tribal, and non-profit entities including government, first responders, emergency management, critical infrastructure security, public utility, and transportation agencies whose representatives have come together in a cooperative effort to plan, develop, and secure funding for a statewide wireless interoperable public safety communication system, comprising existing and future local and regional wireless communication systems that remain under local control.

The TxRC is partnering with the U.S. Department of Homeland Security and the Texas Homeland Security Office to achieve this goal, in keeping with standards set by SAFECOM (the communications program of the Department of Homeland Security's Office for Interoperability and Compatibility) and the Texas Governor's Division of Emergency Management.

Initially, the TxRC will work towards the goal of securing Public Safety Interoperable Communications (PSIC) grant funding to help finance the design, purchase, and implementation of interoperable public safety communications systems statewide. Long term, the coalition will oversee expansion, interconnectivity, shared use, and interoperability user training.

The TxRC establishes a partnership among its member agencies to enhance communications interoperability capabilities statewide. The TxRC provides a forum to discuss any public safety communication initiative that may impact the work of this committee, to help ensure that local and regional projects have an opportunity to align with the state plan.

Section 3: Authority

A. The Texas Radio Coalition is appointed by the Governor as the governing body for the Texas Statewide Communications Interoperability Plan. The primary purpose of the TxRC is to oversee public safety communications interoperability in Texas and the preliminary development and ongoing review



and revision of the Texas Statewide Communications Interoperability Plan. Responsibility will include, but not be limited to, making official recommendations to the Governor of Texas, the Texas Homeland Security Director, and the Governor’s Division of Emergency Management (GDEM) concerning public safety communications interoperability, technology, training, exercises, standard operating procedures, implementation, and funding of same. The TxRC is composed of various agencies and associations that represent the local first responder perspective, a critical element that allows the TxRC to serve as a voice for that community.

The Texas Radio Coalition is a member of the Governor’s First Responder Advisory Council and thus designated by state law to advise the Governor on relevant Homeland Security issues. TxRC has the authority to:

1. Evaluate the state of current and emerging communications interoperability capabilities across the state of Texas;
2. Create and update a plan for statewide interoperable public safety communication;
3. Make recommendations to GDEM regarding implementation of the plan.
4. Make recommendations to GDEM as to appropriate policies, procedures, and guidelines related to public safety interoperable communications.

B. As directed by GDEM, the TxRC or its designated representative(s) will review interoperable communications policies and plans and advise GDEM as to their viability and compliance with the SCIP.

C. TxRC will make recommendations to help direct the use of funds allocated for capital improvements and operational upgrades to improve statewide public safety communications interoperability.

D. TxRC will work to identify and leverage sources of funding allotted through cross-discipline and cross-jurisdictional coordination.

E. TxRC members are appointed by their governing bodies and are authorized to participate in the planning and development of a statewide interoperable public safety communications system. They are directed to attend planning and other meetings, to identify funding sources, and to provide their governing bodies the planning, financial, and other information necessary to make the policy and spending decisions required to participate in implementing such systems.

Section 4: Objectives

The TxRC will undertake the following tasks:



1. Conduct an assessment to better understand the current baseline of communications interoperability in the State of Texas.
2. Assign working groups to identify and recommend current and future technologies that will enhance communications interoperability capability in the State of Texas.
3. Create and keep updated the Texas Statewide Communications Interoperability Plan.
4. Assist and advise GDEM regarding management and implementation of the plan.
5. Assist and advise GDEM with the creation of statewide best practices, policies, and procedures for communications interoperability to be incorporated into existing Councils of Governments (COG) interoperability plans.
6. Assist and advise GDEM with ensuring that training programs on communications interoperability are created and made available to all authorized public safety practitioners.

Section 5: Scope

A. Mandate

The TxRC will assist GDEM with:

1. Ensuring that local and regional plans align with the Statewide Communications Interoperability Plan and thereby qualify for any grant funds managed by the State of Texas.
2. Working with Federal, State, and local agencies to avoid duplication of effort, including coordination of procurement decisions.
3. Coordinating with various regional and multi-regional organizations including tribal councils, COG's, and FCC-designated Regional Planning and Review Committees and keep these organizations updated on the TxRC's activities.
4. Addressing regional organizations, such as tribal councils and the Red Cross, that are not directly funded by Department of Homeland Security grants, and identifying ways to coordinate activities through sharing of resources or technologies.
5. Educating public officials to increase awareness and ensure success of communications interoperability initiatives.



B. Inclusion

This effort will include all public and not-for-profit emergency response and first responder organizations in the State of Texas.

C. Level

This effort will address all levels of communication as defined in National Incident Management System (NIMS) guidelines: Command, tactical, support, ground-to-air, and air-to-air.

D. Function

This effort will address technological and operational components of communications interoperability. "Technological" means systems design, equipment procurement, and maintenance. "Operational" means authorization, SOP's, incident command, and training.

E. Communication Type

The TxRC will focus on interoperable voice radio communications initially, with plans to incorporate mobile data interoperability in future phases as funding allows.

F. Usage

This effort will address the following levels of interoperability:

1. Day-to-day: Routine within a jurisdiction (interdisciplinary).
2. Day-to-day: Routine inter-jurisdictional (mutual aid).
3. Planned major event: Interdisciplinary, inter-jurisdictional.
4. Unplanned critical incident: Interdisciplinary, inter-jurisdictional.

Section 6: Guiding Principles

The TxRC will:

1. Recognize and respect each region's unique needs and attempt to address them if they negatively affect statewide communication interoperability capabilities.



2. Use a phased approach and not attempt to solve all problems at once.
3. Identify matters within the TxRC's control and apply resources toward those matters rather than areas that are not within the TxRC's control.
4. Work to coordinate regional and local strategies with the statewide strategy.
5. Work to identify and maintain a balance between infrastructure and subscriber unit needs.
6. Ensure the State takes a collaborative approach toward improving public safety communications interoperability.
7. Avoid acronyms and codes to eliminate confusion or misunderstanding.
8. Speak with one voice when reporting externally.
9. Not lose the sense of urgency that 9/11 brought to this issue.
10. Work with GDEM to keep the issue of communications interoperability in front of politicians as they are elected and administrations change.
11. Though both voice and data interoperability are within the scope of the TxRC's mandate, work toward achieving voice interoperability solutions across disparate systems in the short term (3-5 years).

Section 7: Membership and Governance

A. Membership

Membership in the TxRC is open to all federal, state, local, tribal, and non-profit entities including government, first responders, emergency management, critical infrastructure security, public utility, and transportation agencies. Government and not-for-profit wireless communication system owners/operators, as well as all agencies that rely on public safety-allocated radio frequencies for primary emergency communication within the State of Texas, are encouraged to join the TxRC. Appendix A is a list of the TxRC's initial members and their agency/affiliation.

B. Governance



1. TxRC Executive Committee: An oversight body composed of high-level administrators vested with final recommendation-making authority. The TxRC Executive Committee will:

- a) build relationships at the local, state, and federal levels;
- b) leverage resources where appropriate;
- c) educate and update representatives from the Governor's Office and appropriate legislative committees and the public regarding the state's communication interoperability efforts.

2. TxRC Steering Committee: An advisory group consisting of interdisciplinary, interjurisdictional representatives from across the state who have a broad knowledge of wireless communications and hold a formal or informal leadership position within their agency. The TxRC Steering Committee will:

- a) develop the Statewide Communication Interoperability Plan, or SCIP -- a roadmap for the future and a project plan for public safety communications interoperability;
- b) establish working groups with appropriate representatives from the public safety community to ensure that technical issues are thoroughly researched;
- c) develop outcome-based strategic planning;
- d) provide a method to capture lessons learned for future operations;
- e) review and recommend goals and objectives to the Executive Committee;
- f) review and recommend short and long-range plans to the executive committee;
- g) recommend adoption and modification of operating policies and procedures to the Executive Committee;
- h) translate information and communicate with communities to build support for statewide communications interoperability efforts.

3. TxRC Working Groups: Narrowly focused, specialized sub-groups formed for specific tasks such as conducting research and collecting data. The TxRC Working Groups are:

- a) Governance



- b) Capabilities Assessment
- c) Strategic Planning
- d) Technology
- e) Implementation
- f) Standard Operating Procedures, Training & Exercises
- g) Funding
- h) Evaluation

Section 8: Decision Making

A. TxRC Steering Committee Decision Making Process

1. Consensus: As an advisory body to the TxRC Executive Committee, the TxRC Steering Committee will strive for consensus on all decisions and recommendations. When consensus is not possible, recommendations will be based on approval by a simple majority of those present at any TxRC Steering Committee meeting. As much as possible, the consensus opinion will be reflected.
2. TxRC Steering Committee members are free to express to the TxRC Executive Committee how they voted/stood on any matter.

B. TxRC Steering Committee members will be held accountable through their authorizing body or office. The authorizing body or office has the final decision in all matters related to committee participation.

C. Decisions and recommendations of the TxRC Steering Committee will be reported to the TxRC Executive Committee through the Steering Committee chair.

D. The TxRC Steering Committee will report status, actions, and recommendations to a larger audience via a public information plan that is approved by the TxRC Executive Committee. This public information plan will be developed independent of this charter.

Meetings are open to all interested persons and public input time is provided for anyone to express a viewpoint or to have input into the Statewide Communications Interoperability Planning process. Any changes to the statewide plan must be voted on and approved by a majority of voting members attending a full TxRC Steering Committee meeting, in accordance with the procedures outlined above.

TxRC Steering Committee officers are the chairperson and recording secretary. They are elected for one year terms at the annual meeting of the Steering Committee. If the chairperson is unable to



serve a complete term, the secretary will serve as chairperson until the next committee meeting, at which time a vote will be taken for a new chairperson.

Section 9: Logistics

A. The TxRC Steering Committee initially will meet monthly to establish a Statewide Communications Interoperability Plan. Once the plan is completed and approved, the Steering Committee will meet as necessary, but not less than annually, at a time and place agreed upon by the group, to implement the initiatives set forth in the plan.

B. The TxRC Executive Committee will meet not less than once each year on a date to be determined.



Appendix A

List of Texas Radio Coalition Members

<i>NAME</i>	<i>TITLE & AGENCY</i>	<i>REGION</i>	<i>ADDRESS</i>
Adelman, Robert M.	Public Safety Comm Manager, Bexar County Sheriff's Office	Region 18, AACOG	Bexar County Sheriff's Office, 203 W. Nueva, Suite 309, San Antonio, TX 78207
Allen, Gary	Wireless Comm Tech Services Manager, City of Austin	Region 12, CAPCOG	City of Austin Wireless Office, 1006 Smith Road, Austin, TX 78721
Anderson, Forrest	Homeland Security Dir., Middle Rio Grande Development Council	Region 24, MRGDC	307 W. Nopal St., Carrizo Springs, TX 78834
Andreas, Dwight	FAO Technical Services, San Antonio Fire Department	Region 18, AACOG	115 Auditorium Circle, San Antonio, TX 78205
Bearden, Brad	DPS	Statewide	
Bell, Micah	Emergency Communications Manager, TX National Guard		Texas National Guard, 2200 W. 35th St., Austin, TX
Bishop, Richard	Assistant State Fire Marshal, Texas Dept. of Insurance	Statewide	State Fire Marshal's Office, PO Box 149221, MC-112-FM, Austin, TX 78714-9221
Blakey, David	Lt., Bellville Police Dept.	Region 16, HGAC	City of Bellville Police Dept., 20 S. Harris St., Bellville, TX 77418
Blare, Larry	Operations Supervisor, City of Waco	Region 11, HOTCOG	P.O. Box 2570 Waco, TX 76702
Blowers, William	Bell County Communications	Region 23, CTCOG	708 West Ave. O, Belton, TX 76513
Bottorf, Mark	Radio Services Manager, City of Fort Worth	Region 4, NCTCOG	City of Fort Worth, 1000 Throckmorton, Fort Worth, TX 76102
Boyds, Mark	Technical Services Manager, City of Austin Wireless Office	Region 12, CAPCOG	City of Austin Wireless Office, 1006 Smith Road, Austin, TX 78721
Brewer, Joe	Network Specialist III, Texas Dept. of Transportation	Statewide	TXDOT, Attn. TRF-TM (CP 51), 125 E. 11th St., Austin, TX 78701



Brotherton, Chuck	Wireless Manager, Travis County Emergency Services	Region 12, CAPCOG	Travis County Emergency Services, PO Box 1748, Austin, TX 78767
Brown, Heather	Houston-Galveston Area COG	Region 16, H-GAC	H-GAC, 3555 Timmons Ln, Ste 120, Houston, TX 77027
Bruno, Janice	Colonel, J6/CIO, Texas Military Forces		TXMF, 2200 W. 35th St., Austin, TX 78703
Burney, Michael	Regional Communications Coordinator, NCS/DHS		National Communications Systems / DHS, 10841 FM 1565, Terrell, TX 75160
Casko, Steve	Lieutenant, City of Houston Police Dept.	Region 16, H-GAC	8300 Mykawa Rd., Houston, TX 77048
Castillo, Patricia	Detective, El Paso Police Department	Region 8, RGCOG	
Chaney, John	Sr. Systems Technologist, Harris County	Region 16, HGAC	Harris County Information Technology, 2500 Texas Ave., Houston, TX
Collins, Pete	Chief Information Officer, City of Austin	Region 12, CAPCOG	625 E. 10th St., Suite 900, Austin, TX 78701
Condry, Spade	Telecommunications Coordinator, MRGDC	Region 24, MRGVDC	Middle Rio Grande Valley Development Council, 216 W. Main St., Uvalde, TX
Correa, Rolly	Major, Texas Parks & Wildlife Department	Statewide	3615 South General Bruce Drive, Temple, TX 76504
Cross, Dalton	Bell County	Region 23, CTCOG	708 W. Ave. O, Belton, TX 76655
Crunk, Kelly	TCEQ		
Cruz, Manuel	Assistant Director, Lower Rio Grande Valley Development Council	Region 21, LRGDVC	Lower Rio Grande Valley Development Council, 311 N. 15th St., McAllen, TX 78501
Davenport, William	Firefighter, San Antonio Fire Department	Region 18, AACOG	San Antonio Fire Department, 115 Auditorium Circle, San Antonio, TX 78205
Dodson, David	Division Chief, Harris County	Region 16, HGAC	2500 Texas, Houston TX 77002



Duke, Karen	Inspector, SAA Office of Audit and Inspection	Statewide	
Eads, Gerard	Communications Administrator, City of Arlington	Region 4, NCTCOG	620 W. Division, Arlington, TX
Early, Todd	DPS	Statewide	
Enriquez, Oswald	Audit and Compliance Spec., GDEM	Statewide	Governor's Division of Emergency Management, 5805 N. Lamar Blvd., Austin, TX 78752
Ervin, Jason	LCRA		
Evans, Justin	Radio Systems Manager, Montgomery Co Health Dept, City of Conroe	Region 16, HGAC	299 George Strake Blvd., Conroe, TX 77304
Farries, David	Radio Technician V, City of Austin Wireless Office	Region 12, CAPCOG	City of Austin Wireless Office, 1006 Smith Road, Austin, TX 78721
Gibbons, Mike	LCRA		
Gilbert, Paul	Network Specialist III, Texas Dept. of Transportation	Statewide	TXDOT, 125 E. 11th St., Austin, TX 78701
Guerrero, Arletha	Business Analyst, City of Austin	Region 12, CAPCOG	
Guinn, Bonnie	Public Safety Technology Manager, City of El Paso	Region 8, RGCOG	City of El Paso, 8600 Montana, Ste. C, El Paso, TX 79925
Haislet, Jeff	Communications Director, East Texas Medical Center	Region 14, DETCOG	ETMC – EMS, 352 S. Glenwood, Tyler, TX 75702
Hare, Mike	City of College Station	Region 13, BVCOG	310 Krenek Tap Rd, College Station, TX 77840
Harrison, Jim	Homeland Security Governmental Affairs Coordinator, Office of the Governor	State	
Havins, Jimmy Don - P.E.	LCRA		



Heydinger, Ted	City of Austin Consultant		
Hood, Cindy	Grant Coordinator, DPS/SAA	Statewide	Texas DPS, 5805 N. Lamar Blvd., Austin, TX 78752
Jennings, Bryan	ITS Project Manager, City of Fort Worth	Region 4, NCTCOG	City of Fort Worth, 1000 Throckmorton St., Fort Worth, TX 76102
Jennings, Steve	Harris County/CIO	Region 16, HGAC	
Johnson, Chris	City of El Paso	Region 8, RGCOG	
Kaufman, Ronald	NCOIL, Texas Military Forces		TXMF, 2200 W. 35th St., Bldg. 66, Austin, TX 78703
Keithley, Fred	Dir. of Community Service & Communications, NCTCOG	Region 4, NCTCOG	North Central Texas COG, 616 Six Flags Dr., Arlington, TX 76011
Kilgo, Mary	Director of Homeland Security, Nortex Regional Planning Commission	Region 3, NORTEX	4309 Jacksboro Hwy, Suite 200, Wichita Falls, TX 76302
King, Kelly B.	City of Keller	Region 4, NCTCOG	
Kozak, Mary	Communications Manager, El Paso Police Department	Region 8, RGCOG	911 North Raynor, El Paso, TX 79903-4136
Lange, Shawn	Texas Parks & Wildlife	Statewide	
Ligon, Lee	Midland County/ Greenwood VFD	Region 9, PBRPC	
Macha, Michael	Mayor's Office of Homeland Security, Houston Police Dept.	Region 16, HGAC	Mayor's Office of Homeland Security, 900 Bagby, MOPSHS, Houston, Texas 77002
Martinez, Mike	City of Austin City Council	Region 12, CAPCOG	
Mayworm, Ron	Radio System Engineer, City of Bryan	Region 13, BVCOG	PO Box 1000, Bryan, TX 77805



McDaniel, B. John	Sergeant, Midland County Sheriff's Office	Region 9, PBRPC	PO Box 11287, Midland, TX 79702
McFarland, Don	Homeland Security Director, Alamo Area Council of Governments	Region 18, AACOG	Alamo Area Council of Governments, 8700 Tesoro Dr., San Antonio, TX
Medina, Raul	Chief Deputy, Uvalde County Sheriff's Office	Region 24, MRGDC	121 E. Nopal St., Uvalde, TX 78801
Mendez, Frank	Senior Telecommunications Specialist, City of El Paso	Region 8, RGCOG	City of El Paso, Public Safety Technology Division, 8600 Montana Ave., Suite C, El Paso, TX 79925
Murillo, Tommy	Emergency Operations Planner, South Plains Assoc. of Governments	Region 2, SPAG	South Plains Assoc. of Governments, 1323 58th St., Lubbock, TX 79452
Natividad, Emilio	Senior Telecommunications Technician, City of El Paso	Region 8, RGCOG	City of El Paso, Public Safety Technology Division, 8600 Montana Ave., Suite C, El Paso, TX 79925
Newman, Stanley (Wayne)	Division Manager, Houston Fire Dept.	Region 16, HGAC	1205 Dart St., Houston, TX, 77007
Oldham, Gary	Williamson County Emergency Comm	Region 12, CAPCOG	
Park, David	Lieutenant, Montgomery County Sheriff's Office	Region 16, HGAC	#1 Criminal Justice Dr Conroe, Texas 77301
Parr, Lance	Texas A&M University	Region 13, BVCOG	Mial Stop 1174, College Station, TX 77843-1174
Patterson, Ben	City of Arlington	Region 4, NCTCOG	
Peluso, Victor	State Frequency Manager, Texas Military Forces		Texas Air National Guard, Camp Mabry, Austin, TX
Pena, Mike	Regional Radio System Master Site Supervisor, City of Austin	Region 12, CAPCOG	City of Austin Wireless Office, 1006 Smith Rd., Austin, TX 78721
Pena, Tony	Emergency Management Coordinator, Hidalgo County	Region 21, LRGVDC	PO Box 1356, Edinburg TX 78539
Perry, Ron	City of San Angelo	Region 10, CVCOG	



Peters, Joe	Director, Border Research & Technology Center, Sheriff's Association of Texas		
Petropoulos, Earl	Sheriff, Refugio County	Region 20, CBCOG	Refugio County Sheriff's Office, P.O. Box 1022, Refugio, TX 78377
Petty, Ronald	Telecommunications Specialist, DHS/FEMA		800 North Loop 288, Denton, TX 76209
Pemberton, Mark	Regional Homeland Security Coordinator, Houston-Galveston Area Council	Region 16, HGAC	PO Box 22777, Houston, TX 77227-2777
Phillips, Jeanette	Grant Coordinator, TXDPS GDEM SAA	Statewide	5805 N. Lamar Blvd Austin, TX 78752
Pletcher, Robert	Program Director, Texas Dept. of Public Safety	Statewide	DPS, 5805 N. Lamar Blvd., Austin, TX 78751
Pruneda, Juan	Radio Communications Manager, City of Laredo	Region 19, STDC	1101 Garden St., Laredo, TX 78040-2403
Quintanilla, Marisa	Regional Services Manager, Rio Grande Council of Governments	Region 8, RGCOG	Rio Grande Council of Governments, 1100 N. Stanton, Ste. 610, El Paso, Texas 79902
Ray, Jim	ADS Gen Dep J6, Texas Military Forces		2200 W. 35th St., Austin, TX
Rodriguez, Frank Jr.	Colonel, Cmdr. 1st Armor Battalion, Texas National Guard		Texas National Guard, 2200 W. 35th St., Austin, TX
Rutherford, Larry	Trainer, FEMA		
Schaefer, Ed	Director, Homeland Security, Capital Area Council of Governments	Region 12, CAPCOG	Capital Area Council of Governments, 6800 Burleson Rd., Austin, TX
Scott, Shawn	Fire Marshal / Emergency Management Coordinator, Parker County	Region 4, NCTCOG	215 Trinity St, Weatherford, TX 76086
Scrivner, Dan	Wireless Architect, City of Dallas	Region 4, NCTCOG	City of Dallas, 3131 Dawson, Dallas, TX 75226
Sheffield, Mike	Governor's Division of Emergency Management	Statewide	5805 N. Lamar, Austin, TX 78752



Silva, Saul	LCRA		
Simpson, Mike	Wireless Comm Services Manager	Region 12, CAPCOG	City of Austin Wireless Office, 1006 Smith Road, Austin, TX 78721
Slaughter, Aaron	City of Lockhart	Region 12, CAPCOG	201 W. Market St., Lockhart, TX 78644
Smithson, Al	Travis County Search and Rescue	Region 12, CAPCOG	
Sorley, Tom	Deputy Director, Radio Communication Services, City of Houston	Region 16, HGAC	City of Houston, 611 Walker St., Ste. 936, Houston, TX 77002
Spangler, Dennis			
Standridge, Tommy	Communications Manager, City of Beaumont	Region 15, SETRPC	City of Beaumont, 620 Marina Dr., Beaumont, TX 77703
Stelly, Michael	Chief of Police, City of West Orange	Region 15, SETRPC	West Orange PD, 2700 Austin Ave., West Orange, TX 77630
Sullivan, Erica	Director of Regional Services, Heart of Texas Council of Governments	Region 11, HOTCOG	Heart of Texas Council of Governments, 1514 S. New Road, Waco, TX 76711
Sutherland, Carol	Sheriff's Association		
Teeler, Gary	Captain Game Warden/Division Inspector, Tx Parks and Wildlife	Statewide	TPWD, 4200 Smith School Rd, Austin, TX 78744
Thomas, Robert "RJ"	Homeland Security Coordinator, Coastal Bend Council of Governments	Region 20, CBCOG	Coastal Bend Council of Governments, 2910 Leopard St., Corpus Christi, TX 78469
Tymrak, T. J.	Communications Supervisor, San Antonio Fire Department	Region 18, AACOG	San Antonio Fire Department, 214 W. Nueva, Room 218, San Antonio, TX 78207
Urtado, Joe	Audit and Compliance, State Administrative Agency	Statewide	5805 N. Lamar Blvd., Austin, TX 78752
Valadez, Raul David	Sergeant Investigator, Alice Police Department	Region 20, CBCOG	415 E. Main St., Alice, TX 78332- 4968



Vasquez, John	Technical Services Mgr., Wichita Fall Police Dept.	Region 3, NORTEX	610 Holliday St., Wichita Falls, TX 76301
Vick, Deidre	Public Services Dept. Director, Houston Galveston Area Council	Region 16, H-GAC	HG-AC, PO Box 22777, Houston, TX 77227
Welch, Barney	Dir., Homeland Security, Permian Basin Regional Planning Council	Region 9, PBRPC	Permian Basin Regional Planning Comm., PO Box 60660, Midland, TX 79711
Wendling, Jeffrey L.	Kerrville Police Dept.	Region 18, AACOG	429 Sidney Baker, Kerrville, TX 78028
Wiatrek, Robin	Regional Homeland Security Coordinator, Capital Area Council of Governments	Region 12, CAPCOG	PO Box 17848, Austin TX 78760
Wilkins, Jack	Operations Manager, Galveston Co Emergency Communication District	Region 16, HGAC	1353 FM 646 W, Suite 101, Galveston, TX
Wilks, Gary	Communication Specialist, Austin Fire Department	Region 12 , CAPCOG	Austin Fire Department, 4201 Ed Bluestein Blvd., Austin, TX 78723
Wilson, Kenneth	Auditor, Texas DPS, /DEM/SAA	Statewide	Texas DPS, 5805 N. Lamar, Austin, TX 78752
Zitta, Stephen	MSG, JG6, Texas Military Forces		2200 W. 35th St., #33, Austin, TX